## The Long Community, Inc.

Statements of Financial Position September 30, 2025 and December 31, 2024

	September 30, 2025		December 31, 2024	
Assets				
Cash and cash equivalents	\$	395,434	\$	363,317
Investments	•	6,336,988	•	5,484,115
Accounts receivable, net		108,729		103,281
Assests whose use is limited		180,176		274,316
Property and equipment, net		29,052,887		29,685,235
Funds held in trust by others		919,246		865,282
Other assets		404,401		246,639
Total assets	\$	37,397,860	\$	37,022,185
Liabilities and Net Assets  Accounts payable Accrued expenses Resident deposits Other liabilities Long-term debt, senior living Due to Affiliates		46,082 550,671 50,400 108,569 20,910,348 17,481,173	\$	136,330 524,497 38,000 116,893 21,008,360 17,772,117
Total liabilities		39,147,244		39,596,197
Net Assets				
Without donor restriction		(2,764,334)		(3,526,369)
With donor restriction		1,014,950		952,357
Total net deficit		(1,749,384)		(2,574,013)
Total liabilities and net assets	\$	37,397,860	\$	37,022,185

## The Long Community, Inc.

Statements of Operations and Changes in Net Assets
Period ended September 30, 2025 and year ended December 31, 2024

	September 30, 2025	December 31, 2024	
Net Assets Without Donor Restrictions			
Revenues, gains and other support:			
Resident services:			
Resident services	\$ 5,110,646	\$ 6,360,873	
Total resident services	5,110,646	6,360,873	
Contributions, gifts, grants and bequests	21,228	17,601	
Net assets released from restrictions	6,497	5,305	
Total operating revenues and other support	5,138,371	6,383,778	
Expenses:			
Nursing services	856,124	1,038,668	
Recreation and special services	55,570	98,858	
Pharmacy	10,518	12,852	
Physician Services	2,250	9,000	
Dining Services	495,169	602,570	
Building operations and maintenance	1,059,946	1,315,613	
Housekeeping	21,976	26,203	
Management and general	812,350	976,669	
Employee Benefits	134,154	182,110	
Interest	886,966	1,193,609	
Depreciation	915,961	1,190,427	
Fundraising	12,450	15,968	
Total expenses before non-recurring expenses	5,263,434	6,662,548	
Operating loss before gains and losses	(125,063)	(278,769)	
Operating loss	(125,063)	(278,769)	
Other income (loss):			
Investment income, net of investment expense	124,864	236,962	
Realized (loss) gain on investments	(11,514)	15,401	
Unrealized gain on investments	773,748	449,732	
Total other income (loss)	887,099	702,095	
Revenues in excess of expenses	762,035	423,325	
Increase in net assets without donor restrictions	762,035	423,325	

## The Long Community, Inc.

Statements of Operations and Changes in Net Assets
Period ended September 30, 2025 and year ended December 31, 2024

	September 30, 2025	December 31, 2024
Net Assets With Donor Restrictions		
Contributions, gifts, grants and bequests	15,126	3,787
Unrealized gain on investments	53,965	33,879
Net assets released from restrictions	(6,497)	(5,305)
Increase in net assets with donor restrictions	62,594	32,361
Increase in net assets	824,629	455,686
Net Deficit, Beginning	(2,574,013)	(3,029,699)
Net Deficit, Ending	\$ (1,749,384)	\$ (2,574,013)

The Long Community, Inc.
Statements of Cash Flows
Period ended September 30, 2025 and year ended December 31, 2024

	September 30, 2025		December 31, 2024	
Cash Flows From Operating Activities				
Increase in net assets	\$	824,629	\$	455,686
Adjustments to reconcile increase (decrease) in net assets (deficit) to				
net cash provided by (used in) operating activities				
Depreciation		915,961		1,190,427
Provision for doubtful collections		(8,042)		9,496
Proceeds from non-refundable fees and deposits		12,400		12,500
Unrealized gain on investments and change in fair value of funds held in trust by others		(827,713)		(483,611)
Realized loss (gain) on investments		11,514		(15,401)
Amortization of deferred financing costs		12,848		19,533
Amortization of bond discount		15,942		21,263
Changes in assets and liabilities				
Accounts receivable		2,594		(50,487)
Other assets		(157,762)		8,521
Accounts payable		(90,248)		99,022
Accrued expenses		26,174		6,044
Other liabilities		(8,324)		7,154
Net cash provided by operating activities		729,974		1,280,148
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Cash Flows From Investing Activities				
Acquisition of property and equipment		(283,613)		(656,571)
Purchases of investments		(445,561)		(147,314)
Proceeds from sale of investments		449,063		280,965
Net cash used in investing activities		(280,112)		(522,921)
Cash Flows From Financing Activities				
Principal payments on redemptions of long-term debt		(126,801)		(171,856)
Financing costs paid		-		(13,074)
Change in due to affiliated entity		(290,944)		(562,793)
Net cash used in financing activities		(417,746)		(747,723)
Net change in cash, cash equivalents and restricted cash		32,117		9,504
Cash, cash equivalents and restricted cash, beginning		368,276		358,772
Cash, cash equivalents and restricted cash, ending	\$	400,392	\$	368,276
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Cash and cash equivalents	\$	395,434	\$	363,317
Restricted cash in investments	•	4,959	•	4,959
Total cash, cash equivalents and restricted cash	\$	400,393	\$	368,276